# Pay Policy for Woodlands Federation 2025 – 26



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## **Document summary**

Every school is required to have a pay policy which sets out how teachers' pay is determined. This model pay policy can be adapted by schools to meet their local requirements.

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From the resources section of the Services to Schools Webshop:

Version number: 04 Related information:

Supplementary guidance on teachers' pay and the model pay policy 2025-26 - ESCC

School Teachers' Pay and Conditions Document (STPCD) September 2025 – DfE

Managing Teachers' and Leaders' Pay – DfE – July 2024

DfE - Staffing and Employment Advice for Schools - September 2024

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DfE - Teacher Capability July - 2024

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## Model pay policy for determining teachers' pay 2025-26

The Governing board of Woodlands Federation School adopted this policy on 3<sup>rd</sup> September 2025

#### Introduction

#### 1. Introduction

This policy should be read alongside the following documents: Supplementary guidance on teachers' pay and the model pay policy 2025/26 produced by East Sussex County Council (Supplementary guidance document henceforth), School Teachers' Pay and Conditions Document (STPCD) September 2025, DfE - Managing Teachers' and Leaders' Pay – July 2024, Staffing and Employment Advice – DfE guidance September 2024, DfE - Teacher Appraisal July 2024 and DfE Teacher Capability – July 2024 and the East Sussex Model Appraisal Policy.

- 1.1. This policy sets out a framework for making decisions on teachers' pay. It has been developed to comply with current legislation and the requirements of the STPCD and has been consulted on with headteachers and the recognised trade unions on behalf of staff. The STPCD 2025 will come into force on 1 September 2025.
- 1.2. This policy is available to all relevant staff in this school and can be accessed through the school office or on the school server.
- 1.3. Please note that if a Governing board decides to use an alternative version of the pay ranges to those recommended by the Local Authority as set out in this model policy, there will be a requirement for the Governing board to ensure that a local consultation process takes place with staff and regional representatives of the recognised trade unions. Advice on this process should be sought from your dedicated HR Consultant.
- 1.4. In addition to the policy, schools must stay within the legal framework set out in the STPCD and in other relevant legislation that affects all employers (for example, legislation on equality, employment protection and data protection); a court or tribunal may take any failure to do so into account in any proceedings.
- 1.5. All teachers are paid in accordance with the statutory provisions of the STPCD, as updated from time to time.
- 1.6. All procedures for determining pay will be consistent with the principles of public life objectivity, openness and accountability. In adopting this pay policy, the aim is to:
  - maximise the quality of teaching and learning at the school
  - support the recruitment and retention of a high quality teacher workforce
  - enable the school to recognise and reward teachers appropriately for their contribution to the school

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- help to ensure that decisions on pay are managed in a fair, just & transparent way)
- 1.7. The pay policy sets out the procedures that apply when any teacher seeks a review of any decision made by the head teacher or Governing board that affects their pay. The pay hearings and appeals procedure perform the function of the grievance procedure on pay matters and therefore decisions should not be reopened under general grievance procedures.
- 1.8. This policy will be reviewed annually or at such time that changes are made to the STPCD, in particular those affecting areas of discretion to be exercised by the Governing board.
- 1.9. Schools should ensure that their pay policy does not discriminate on grounds of disability, pregnancy/maternity status. Schools should ensure that pay progression criteria recognises the potential for indirect discrimination in relation to pay progression decisions, and that measures which disadvantage teachers on grounds of absence due to pregnancy/maternity or disability are potentially discriminatory and therefore unlawful. Where a teacher is away from school because of maternity leave, it is unlawful for the school to deny that teacher an appraisal and subsequent pay progression decision because of her maternity leave. When a teacher returns to work from maternity leave, the teacher must be awarded any pay increase that she would have received, following appraisal, had she not been on maternity leave.
- 1.10. Schools need to take a practical and flexible approach to conducting appraisals and making pay decisions for those absent on maternity leave, including where a teacher has been absent for part or all of the reporting year. Please refer to <a href="Please refer to Please refer to page 28: Managing Teachers">Please refer to Please refer to page 28: Managing Teachers</a> and Leaders
  Pay July 2024
  (publishing.service.gov.uk)
- 1.11. Except for teachers and leaders on the minima and maxima of their respective ranges or group ranges, schools must determine in accordance with their own pay policy how to take account of the uplift to the national framework in making individual pay progression decision.
- 1.12. The pay uplifts for each of the pay ranges and all allowances will be backdated to 1<sup>st</sup> September 2025.
- 1.13. In relation to the 2025/26 pay policy, the Governing board has taken the decision:
  - To retain the advisory pay points (formerly known as nominal reference points) for each of the teacher and leadership pay ranges.
  - To accept the September 2025, pay award In line with the STRB's 35th Report: a 4% increase on all pay and allowance ranges and advisory points, for both teachers and leaders. All uplifts to be backdated to September 2025.
  - Teachers must be available for teaching and other duties for 190 days, with 5 days reserved for INSET. Full-time hours are therefore 1,265. Part-time hours will be pro rata to the full time equivalent.

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- 1.14. Teachers may receive a further increase in their pay for the 2025/26 academic year (in addition to the implementation of the national pay uplift - 4%) following the completion of the appraisal process for 2024/25. These decisions will be made between September – December 2025, and any pay progression will be back dated to 1 September 2025.
- 1.15. A copy of the school structure plan is shown in Appendix A. [insert a copy of your school's staffing structure as Appendix A]
- 1.16. This policy does not apply to support staff; however, the framework for support staff is attached at Appendix B.

## Governing board's responsibility for pay

## 2. Governing board's responsibility for pay

- 2.1. Pay decisions at this school are made in accordance with arrangements agreed by the Governing board.
- 2.2. The party or parties responsible for pay decisions will be referred to as the Governing board throughout the policy.
- 2.3. Please refer to Appendix C for details of Model Terms of Reference for School Pay Committee.
- 2.4. Please also refer to section 2 of the Supplementary guidance document available on Webshop.

## **Teacher pay reviews**

#### 3. Teacher pay reviews

- 3.1. The Governing board will ensure that each teacher's salary is reviewed annually, following each appraisal review with effect from 1 September and no later than 31 October each year, and that all teachers are given a written statement setting out their salary and any other financial benefits to which they are entitled.
- 3.2. Any pay decision will be backdated to 1 September of the relevant year, except where a teacher takes up a new post, makes a successful application to the upper pay range or is subject to any other change of salary in accordance with the STPCD in which case this may occur on a date other than that for the annual salary determination.

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- 3.3. Where a teacher takes up their position in a school at times other than September, provided a teacher has completed a year of employment, the pay of a teacher can be reviewed. The STPCD sets out the definition of a "year's employment" in Annex 2, paragraph 6: "a person has completed a year of employment if the person has completed 26 weeks in aggregate within the previous school year in the case of paragraph 11.1 and 19. E.g., if a teacher takes up their post in January, they're eligible for a pay review the following September, backdated to 1st September. Schools should ensure that all teachers taking up their roles, irrespective of the time of the academic year, that a clear appraisal process is set out with the teacher (except for ECTs/NQTs).
- 3.4. Where a pay determination leads or may lead to the start of a period of safeguarding, governors will give the required notification as soon as possible and no later than one month after the date of the determination.

## Recruitment

### 4. Pay determination on appointment

- 4.1 The Governing board will determine the relevant pay range, (either teacher or leadership) and any appropriate additional allowances for a vacancy prior to advertising it giving regard to:
  - the particular requirements of the post, whether leadership, teaching, or a teaching role which attracts an allowance as set out in the STPCD.
  - any specialist knowledge, skills or experience required to undertake the specific duties of the role
  - market conditions
  - the wider school context
- 4.1. As part of the selection process, the Governing board will determine the starting salary within that range/s to be offered to the successful candidate, giving regard to the relevant skills and experience of the candidate.

## Pay portability

#### 5. Pay portability

The Governing board will give consideration to the principle of pay portability in making pay determinations for all new appointments. To support the recruitment process, it is good practice to consider the pay history of the preferred candidate prior to making the offer of employment.

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- 5.1. To assist with the recruitment process, the Governing board will request that the current or predecessor school confirms in writing that the teacher would have received a recommendation for pay progression at the end of the appraisal cycle had the teacher not changed schools as part of the pre-employment checking process.
- 5.2. The Governing board will ensure that the principles of equality of opportunity will apply in all pay determination for new entrants to the school and will ensure that salary determinations are monitored to ensure that decisions in respect of starting salary/pay portability are not discriminatory e.g., teachers returning to the profession following a career break and teachers considered to have protected characteristics in line with the Equalities Act 2010.

#### 6. Pay determination

- 6.1. All teachers will receive regular, constructive feedback on their performance and are subject to an annual appraisal that recognises their strengths, informs plans for their future development, and helps to enhance their professional practice.
- 6.2. The arrangements for teacher appraisals are set out in the school's appraisal policy.
- 6.3. The Governing board will determine annually the remuneration of a teacher with effect from 1 September and in accordance with para 3.1 of Part 1 of the STPCD.
  - 6.3.1. A recommendation on pay will be made in writing by the Pay Committee following the annual appraisal process, and the Governing board will have regard to the requirements of para 6.4.
  - 6.3.2. Since 1st September 2021, teachers new to the profession have been known at **Early Careers Teachers (ECTs).** The governing board should undertake an annual pay determination for ECTs at the end of their first year of teaching, and second year of induction, and then, thereafter, in the same way as other teachers, with the expectation that all teachers make pay progression, where eligible, annually, provided a teacher is not in capability procedures.
  - 6.3.3. In the case of Early Careers Teachers (ECTs) Pay decisions will be based on the outcome of the statutory induction process. Under normal circumstances, where an ECT has met the standards of the statutory period of induction, pay progression should be awarded.
  - 6.3.4. Teachers employed by schools prior to September 2021 who have not completed their statutory induction process, will be required to conclude their induction in one year, or pro rata in accordance with their hours of work. Please refer to section 13 in the Supplementary Guidance for further information.
  - 6.3.5. During the appraisal cycle, teachers are entitled to receive regular constructive feedback on their performance at review meetings during the academic year, as well as during the appraisal meeting at the beginning and the end of the appraisal cycle.

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- 6.3.6. Where a teacher is not performing well, the process to be followed is set out in the Model Appraisal Policy for Schools, Guidance for Teacher and Headteacher Appraisal and the Model Capability Policy as well as Managing Teachers' and Leaders' Pay July 2024.
- 6.3.7. As this school has removed the performance related pay requirement the school is under no obligation to increase an individual's pay where a teacher is in formal capability procedures.
- 6.4. With effect from 1<sup>st</sup> September 2025, and in line with the removal of PRP from the Pay Policy, the role of the Pay Committee of the Governing Board will be to assess the effectiveness of the appraisal process for all staff, to receive a report on the summary of pay progression for all eligible staff, and to consider applications for the Upper Pay Range from eligible staff. The Pay Committee will also acknowledge if any staff are not awarded pay progression, where eligible if the staff are in capability proceedings.
- 6.5. The Governing board will ensure that appropriate funding is allocated for pay progression at all levels.
- 6.6. **Appendix E** to this policy contains detailed information regarding the appeal process for pay determination.
- 6.7. Please also refer to the Supplementary guidance document for further information.

## Main pay range for teachers

### 7. Main pay range teachers

7.1. A teacher on the main pay range will be paid such salary on the reference points set within the minimum and maximum of the main pay range below as the Governing board determines (subject to para 1.8/1.9 of this policy):

Main Pay Range for Teachers 2025/26		
Minimum Reference Point 1	£32,916	
Reference Point 2	£34,823	
Reference Point 3	£37,101	
Reference Point 4	£39,556	
Reference Point 5	£42,057	
Maximum Reference Point 6	£45,352	

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## Pay progression

## 8. Pay progression

- 8.1 In this school all teachers can expect to receive regular, constructive feedback on their performance and development and are subject to annual appraisal that recognises their strengths, informs plans for future development, and helps to enhance their professional practice. The arrangements for teacher appraisal are set out in the school's appraisal policy.
- 8.2 Following an individual teacher's annual appraisal and, subject to the provisions of the this pay policy, they should expect to receive annual pay progression within the maximum of their pay range unless they are subject to capability procedures as set out in the Capability Policy.

## Upper pay range for teachers

## 9. Upper pay range teachers

9.1. A teacher on the upper pay range will be paid such salary on the reference points set within the pay range below as the Governing board determines.

## **Upper Pay Range for Teachers 2024/25**

Minimum	U1	£47,472
	U2	£49,232
Maximum	U3	£51,048

- 9.2. There will be increasing expectation as a teacher progresses up the upper pay range appraisal objectives should reflect their career stage to recognise the development of their professional practice and the expectation of their subsequent wider contribution to the school.
- 9.3. For the upper pay range, a pay review should take place annually.
- 9.4. Please also refer to section 6 of the Supplementary guidance document for further information.

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## Accessing the upper pay range

## 10. Accessing the upper pay range

- 10.1. Any qualified teacher (including part time teachers) may apply to be paid on the upper pay range at least once a year. Applications should include the results of the teacher's previous two consecutive appraisal periods under the Appraisal Regulations 2012, including any recommendations on pay. The assessment process will be evidence based to ensure it is transparent, robust, and fair. Teachers should ensure they have an evidence base to support their application. If a teacher is simultaneously employed at another school(s), they may submit separate applications if they wish to apply to be paid on the upper pay range in that school(s). This school will not be bound by any pay decision made by another school.
- 10.2. Teachers may submit one application annually. The closing date for applications is [insert date]; however, exceptions will be made in the following circumstances, for example, those teachers on maternity or sick leave. The Governing Board will ensure that teachers who may have had breaks in service are treated equitably. Please refer to the Equalities considerations as part of the appraisal and pay determination process –and Managing Teachers' and Leaders' Pay DfE July 2024 for further guidance.
- 10.3. Applications will be assessed by the headteacher. The assessor will make a recommendation to the Governing board.
- 10.4. Please see Appendix D for the application form to access the Upper Pay Range.
- 10.5. An application from a qualified teacher will be successful where the Governing board is satisfied that:
  - a) the teacher is highly competent in all elements of the relevant standards; and
  - b) the teacher's achievements and contribution to the school are substantial and sustained.
- 10.6. For the purposes of this pay policy:
  - 'highly competent' means practice which is not only good but also good enough to provide coaching and mentoring to other teachers, give advice to them and demonstrate to them effective teaching practice and how to make a wider contribution to the work of the school in order to help them meet the relevant standards and develop their teaching practice
  - 'substantial' means of real importance, validity or value to the school; play a critical role in the life of the school; provide a role model for teaching and learning; make a distinctive contribution to the raising of pupil standards and use the outcomes effectively to improve pupils; learning.
  - 'sustained' maintained continuously over a long period e.g. x number of school years. They will have been expected to have shown that their teaching expertise has grown over the relevant period and is consistently good to outstanding.

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- 10.7. Please also refer to section 8 of the Supplementary guidance document for further information.
- 10.8. If the Governing board decides not to allow a teacher to progress to the upper pay range, the teacher may appeal that decision.
- 10.9. Please see Appendix E for details of Teacher pay hearings and appeals.

## Unqualified pay range for teachers

## 11. Unqualified teachers

11.1. An unqualified teacher will be paid such salary on the reference points set within the minimum and maximum of the unqualified pay range below as the Governing board determines:

Pay Range for Unqualified Teachers 2025/26  Minimum Reference Point 1 £22,601	
Reference Point 3	£27,785
Reference Point 4	£30,071
Reference Point 5	£32,667
Maximum Reference Point 6	£35,259

- 11.2. Following an individual school leader's annual appraisal, and subject to the provisions of the published pay policy, they should expect to receive pay progression within the maximum of their pay range unless they are subject to capability procedures.
- 11.3. In exceptional cases, additional points up to the maximum of the unqualified teacher pay range may be awarded.
- 11.4. In accordance with paragraph 22.1 of the STPCD 2025, the Governing board will consider paying an additional allowance to an unqualified teacher if the teacher has either:
  - 11.4.1. a sustained additional responsibility which is focused on teaching and learning, and requires the exercise of a teacher's professional skills and judgement; or
  - 11.4.2. relevant qualifications or experience which bring added value to the role they are undertaking.
- 11.5. Please also refer to sections 6 and 10 of the Supplementary guidance document for further information.

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## An unqualified teacher who becomes qualified

#### 12. An unqualified teacher who becomes qualified

- 12.1. On obtaining QTS, an unqualified teacher must be transferred to a salary within the main pay range. Where the teacher continues to be employed by the same school within which they were employed before they obtained QTS, the teacher will be paid a salary which is higher than their salary as an unqualified teacher.
- 12.2. An unqualified teacher who obtains qualified teacher status retrospectively will be paid a lump sum representing the difference (if any) between the remuneration the teacher was actually paid as an unqualified teacher and the salary (not including any allowances) the unqualified teacher would have been paid as a qualified teacher, from the date qualified teacher status was effectively obtained to the date when the lump sum is paid.

## **Qualified Teacher Learning & Skills Status (QTLS)**

## 13. Qualified Teacher Learning & Skills Status (QTLS)

- 13.1. Since 1 April 2012, teachers and trainers within the further education sector who have been awarded QTLS by the Society for Education and Training (SET) formerly the Institute for Learning (IFL) and are members of SET are recognised as qualified teachers in schools. This will allow them to be appointed to permanent posts in maintained schools to teach any age range that the schools deem appropriate based on their qualifications and experience, and they will be paid on the qualified teachers' pay range (main or upper).
- 13.2. A QTLS teacher is not required to undertake statutory induction. Schools have the flexibility to choose the standards against which they wish to assess the performance of QTLS holders. QTLS teachers, unlike other teachers, don't have to be assessed against the Teachers' Standards.
- 13.3. They will continue to be recognised as qualified school teachers providing, they remain a member of SET. Members of SET who have QTLS status will appear on the QTLS register. Those whose membership lapses for any reason will be removed from the QTLS register and will not be entitled to hold a position working in a school as a qualified teacher. Membership must be renewed annually by the teacher. The membership year operates from 31<sup>st</sup> March to 1<sup>st</sup> April. Further information is available from the SET website.
- 13.4. The employing school is responsible for ensuring on an annual basis that any teacher employed and paid on the same terms and conditions of employment as a teacher with QTS on the basis of the award of the QTLS qualification and membership is still a member of SET by checking the SET Professional Register, and for written confirmation from the teacher that they have complied with these requirements.

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## Part time and supply teachers

#### 14. Part time teachers

- 14.1. Teachers employed on an ongoing basis at the school but who work less than a full working week are deemed to be part-time.
- 14.2. The Governing board will give each part time teacher a written statement detailing their working time obligations, and the standard mechanism used to determine their pay, subject to the provisions of the statutory pay and working time arrangements and by comparison with the school's timetabled teaching week for a full-time teacher in an equivalent post.
- 14.3. The salary of a part-time teacher must be determined in accordance with the pro rata principle. Please see paragraph 17.2 below regarding payment of allowances to part-time teachers.

Please refer to paragraph 4 of the Directed Time Policy for further information on the written statement which should be issued annually.

## Short notice/supply teachers

## 15. Short notice/supply teachers

- 15.1. Teachers employed on a day-to-day or other short notice basis are paid on a daily basis calculated on the assumption that a full working year consists of 195 days periods of employment for less than a day being calculated pro-rata.
- 15.2. Further information on the working hours of short notice and supply teachers is contained in the policy Teachers' Working Time/1265 Hours.
- 15.3. The Governing Board is aware of the requirements of the need to be compliant with the Agency Worker Regulations, see section 36 of the Supplementary Guidance document

## Special educational needs (SEN) allowance

### 16. Special educational needs (SEN) allowance

- 16.1. The Governing board will award a SEN allowance to a classroom teacher who meets the following criteria:
  - holds any SEN post that requires a mandatory SEN qualification (this does not include the SENCO qualification).
  - teaches in a special school.
  - teaches pupils in a designated special class(es) or units in a school or in the case of an unattached teacher, in a Local Authority unit or service
  - teaches in any non-designated setting (including any PRU) that is analogous to a designated special class or unit, or, in the case of an unattached teacher, in a Local Authority unit or service, where the post:

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- i. involves a substantial element of working directly with children with special educational needs; and
- ii. requires the exercise of a teacher's professional skills and judgement in the teaching of children with special educational needs; and
- iii. has a greater level of involvement in the teaching of children with special educational needs than is the normal requirement of teachers throughout the school or unit within the school.
- 16.2. The value of a SEN allowance is a spot rate between £2,787 £5,497 per annum.
- 16.3. SEN allowances may be held at the same time as TLRs.
- 16.4. Please also refer to section 14 of the Supplementary guidance document for further information.

## **Provision of Services to other Schools (PSOS)**

- 17. Provision of Services to other Schools (PSOS)
- 17.1. Any PSOS services provided by a Headteacher, or another member of the school's leadership team, whose salary range does not take account of such activity may be entitled to a payment that is related to their role as a National Leader of Education (NLE) or Specialist Leader of Education (SLE).
- 17.2. Any PSOS services provided by a teacher (other than a Headteacher) will be formally authorised by governors and where the work extends over more than a 12 month period, the arrangements will be formally reviewed annually. Arrangements for ending such work will also be agreed by governors.
- 17.3. Any expenses incurred by a teacher will be reimbursed by the school.
- 17.4. If payment is agreed as a result of taking on additional work, it is recommended that governors use the mechanism of a TLR 3 allowance
- 17.5. Please note that safeguarding does not apply to PSOS arrangements for teachers, or Headteachers.
- 17.6. Please also refer to section 22 of the Supplementary guidance document for further information.

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## **Acting Up**

## 18. Acting Up

18.1. Please also refer to section 22 of the Supplementary guidance document for further information. Where a teacher is assigned and carries out duties of a Headteacher, Deputy or Assistant Headteacher but has not been appointed as an Acting Headteacher, Deputy or Assistant Headteacher, the Governing board must, within the period of four weeks beginning on the day on which such duties are first assigned and carried out, determine whether or not an allowance must be paid in accordance with the provisions set out within the relevant section of the provisions set out at paragraphs 23.1 – 23.6 of the STPCD 2024.

## Additional responsibilities and activities due to the provision of services

## 19. Additional responsibilities and activities due to the provision of services

- 19.1. The Governing board may increase the remuneration of other teachers who as a result of the headteacher's additional role are taking on additional responsibilities and activities for a temporary period.
- 19.2. Any adjustment to pay is temporary and safeguarding provisions will not apply.

## **Honorarium payments**

## 20. Honorarium payments

20.1. The STPCD does not provide for the payment of bonuses or so-called 'honoraria' in any circumstances.

## Leadership pay

## 21. Leadership group pay

- 21.1. The national leadership pay framework changed from September 2014 the existing leadership pay spine was replaced with a minimum and maximum pay range.
- 21.2. The new provisions only automatically apply to new appointments made on or after 1 September 2014. Since September 2015 there has been no need to re-assess the pay or allowances of existing school leaders. The pay of those in post will only need to be reviewed when there are significant changes to responsibilities. It will be for the Governing board to determine the context in which any change should be regarded as 'significant' in accordance with the school's circumstances.
- 21.3. The Governing board will ensure the process of determining the pay of the leadership group is fair and transparent. All decisions on leadership pay will be clearly recorded for audit purposes.

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- 21.4. When determining the leadership pay range, the Governing board must consider all the permanent responsibilities of the role, any challenges that are specific to the role and all other relevant considerations (such as recruitment difficulties).
- 21.5. The Governing board must ensure that there is appropriate scope within the range to allow for performance related progression over time.
- 21.6. Following the publication of the STPCD 2015, for headteachers who were already paid at the maximum of their relevant headteacher pay group range, or who moved to the top of a pay range following a pay determination, calculated in accordance with Section 2, paragraph 6 -, governing bodies were unable to apply any annual pay award uplift. Accordingly, additional nominal reference points were created to enable this as follows: L18\*, L21\*, L24\*, L27\*, L31\*, L35\*, L39\* and L43 on the Leadership Pay Range. This meant that since2015/16 there are two separate values for each of these nominal reference points on the leadership pay spine.
- 21.7. From 1st September 2016, all values of the nominal reference points on the leadership pay spine were uplifted by 1 % (including the "\*" values). Where a Headteacher is paid on either of the nominal reference points L18\*, L21\*, L24\*, L27\*, L31\*, L35\*, or L39\*, these values continue to apply unless the Governing board chooses to exercise its discretion to pay a higher salary in accordance with paragraph 9 of Section 2 of the STPCD. From 1<sup>st</sup> September 2017, all scale points the leadership pay spine for East Sussex were uplifted by 1 %, including the \* values. From 1st September 2018, all points on the leadership pay spine for East Sussex were uplifted by 1.5 %, including the \* values. From 1st September 2019, all points on the leadership pay spine for East Sussex were uplifted by 2.75 %. From 1st September 2020, all points on the leadership pay spine for East Sussex were uplifted by 2.75%. There was no national uplift for 2021/22 in accordance with the public sector pay freeze. From 1st September 2022 all points on the leadership pay range were increased by 5 % in accordance with the national uplift. From 1st September 2023 all points on the leadership pay range were increased by 6.5% in accordance with the national uplift. From 1st September 2025 all points on the leadership pay range have been increased by 4%.
- 21.8. The pay range for the Headteacher should not normally exceed the maximum of the headteacher group. However, the Governing board may determine that there are specific circumstances to warrant a higher salary and may award an additional payment <u>up to</u> 25% above the maximum for the headteacher group. It should be wholly exceptional for the maximum of the pay range to be more that an additional 25% higher than the maximum of the Headteacher pay group. If it is considered that there are exceptional circumstances that warrant an extension beyond that limit, the Governing board should prepare a business case and seek external independent advice from an appropriate person or body who can consider whether it is justifiable to exceed the limit in a particular case. In addition, the Governing board should liaise with the Assistant Director of Education and ISEND before decisions are made. There should be a clear audit trail of advice obtained and a full and accurate record of all decisions made and the reasoning behind them.

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- 21.9. The maximum of any Deputy or Assistant Headteacher pay range must not exceed the maximum of the headteacher group for the school and should only overlap the headteacher's pay in exceptional circumstances.
- 21.10. Please see Appendix F leadership pay range, showing nominal reference points.
- 21.11.Please also refer to section 22 of the Supplementary guidance document for further information.

## Temporary payments to headteachers

## 22. Temporary payments to headteachers

- 22.1. The Governing board may determine that an additional payment, up to a maximum of 25% of the annual salary, is awarded if the Headteacher takes on additional temporary responsibilities e.g., taking on additional temporary leadership responsibilities for another school(s).
- 22.2. Any adjustment to pay is temporary and safeguarding provisions will not apply.
- 22.3. In wholly exceptional circumstances where the Governing board determines that a discretionary payment <u>in excess</u> of 25% is appropriate should be awarded to the Headteacher, the Governing board will seek external independent advice and liaise with the Assistant Director (Education and ISEND) before agreeing and awarding any such payment.
- 22.4. Please also refer to section 26 of the Supplementary guidance document for further information.

## Pay progression for the leadership group

## 23. Pay progression for the leadership group

- 23.1. The Governing board must consider annually whether or not to increase the salary of members of the leadership group who have completed a year of employment since the previous pay determination. The Governing board will take account of Section 2 of the STPCD 202 together with the DfE guidance document Managing Teachers' and Leaders' Pay July 2024.
- 23.2. Following an individual school leader's annual appraisal, and subject to the provisions of the published pay policy, they should expect to receive pay progression within the maximum of their pay range unless they are subject to capability procedures.
- 23.3. Please also refer to section 24 of the Supplementary guidance document for further information.

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## Headteacher appointed as a temporary Headteacher of one or more additional schools

- 24. Headteacher appointed as a temporary Headteacher of one or more additional schools.
- 24.1. The Local Authority will advise governors on the pay of a Headteacher who is appointed as temporary Acting Headteacher or as the Executive Headteacher of one or more additional schools, to ensure the pay for the role is appropriate and affordable.
- 24.2. Set out below is a preferred framework which will form the basis of pay considerations when a Headteacher undertakes a temporary Executive Headteacher role.
- 24.3. The Governing board will liaise with the Local Authority and the Governing board of the school(s) to which the Headteacher is to be appointed to agree an appropriate salary. The terms of the partnership arrangement between the schools will be set out in writing.
- 24.4. The combined pupil units of all the schools will be calculated and used as the starting point to the relevant school group pay range.
- 24.5. In addition, the Governing board will also consider the specific context and challenges of the school(s) to which the headteacher is to be appointed. This may include:
  - Social or economic issues.
  - Number of pupil premium pupils.
  - Recruitment or retention difficulties.
  - The Ofsted category.
  - Capacity within the existing senior leadership team.
  - Known staffing concerns.
- 24.6. The Governing Board will consider the overall context and will award additional salary for temporary leadership requirements in line with what is best to meet the individual circumstances of the school at the time of need, in discussion with colleagues in the Children's Services Department (Education East Sussex) and HR Advisory. Examples of possible scenarios are as follows:

Context	Additional salary
One additional school that is judged to be good or better	Up to 7% of current salary
One additional school that requires improvement	Up to 10% of current salary
One additional larger school that is in special measures	Up to 15% of current salary

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Two or more additional schools that are judged to be good or better	Up to 10% of current salary
Two or more additional schools that require improvement	Up to 15% of current salary
Two or more additional larger schools in special measures	Up to 20% of current salary

This list of examples is not exhaustive and could be adapted to meet the specific circumstances of the requirements of a temporary leadership model.

- 24.7. Any additional payment will not exceed the 25% limit, including all other allowances currently in payment. If the Governing board is considering exceeding the 25 % limit, then paragraphs 29.8 and 30.3 will apply.
- 24.8. Please also refer to section 25 of the Supplementary guidance document for further information.

## Provision of services to other schools (PSOS)

#### 25. Provision of services to other schools (PSOS)

(This does not apply to provision of services to a school where the Headteacher has been appointed on a temporary or permanent basis).

- 25.1. Any PSOS services provided by a Headteacher will be formally authorised by governors and where the work extends over more than a 12 month period, the arrangements will be formally reviewed annually. Arrangements for ending such work will also be agreed by governors.
- 25.2. Any expenses incurred by the Headteacher as a result of taking on additional work will be reimbursed by the school.
- 25.3. Please also refer to sections 25 and 26 of the Supplementary guidance document for further information.

#### **Extended Services**

#### 26. Extended Services

- 26.1. Any income derived from external sources for the work of a school's staff (including the Headteacher) accrues to the school in the first instance. The Governing board has the discretion to take this into account when setting the headteacher's salary. Any salary uplift should be proportionate to the level of responsibility and accountability being undertaken.
- 26.2. An increase in remuneration should only be agreed where the post accrues extra responsibilities as a result of the headteacher's enlarged role; it is not automatic.
- 26.3. Please also refer to section 27 of the Supplementary guidance document for further information.

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## Discretionary payments to headteachers

## 27. Discretionary payments to headteachers

- 27.1. There is no longer any provision in the STPCD to allow the Governing board to award discretionary payments to headteachers.
- 27.2. There is still scope, in specific circumstances for headteachers to receive up to 25% of their salary as remuneration for temporary additional duties and responsibilities.

## Publication of Salaries over £100,000

## 28. Publication of Salaries over £100,000 with effect from January 2021

- 37.1 These Regulations this apply to staff paid on the leadership pay range and affects schools employing leaders paid on the leadership pay points L37 L43 Salaries over £100k to be published: The School Information (England) Regulations 2020
- 37.2 "The School Information (England) Regulations 2020 effective from 1 January 2021 require maintained schools to publish on their website the number of school employees (if any) whose gross annual salary is £100,000 or more in £10,000 bands. Schools may display this information however they wish, although we recommend doing so via a table.
- 37.3 Schools must also publish a link to the specific page on the <u>Schools Financial</u>

  <u>Benchmarking</u> dedicated to their school using the unique reference number allocated to the school by the Department for Education.
- 37.4 After "urn=" the school's UR will need to be inserted. The school's URN can be found at Get information about schools (GIAS).
- 37.5 Further guidance relating to the information that schools must publish online is available on GOV.UK

## **Equality impact assessment**

## 29. Monitoring the impact of the policy

- 29.1. The Governing board will monitor the outcomes and impact of this policy on a regular basis including trends in progression across specific groups of teachers to assess its effect and the school's continued compliance with equalities legislation.
- 29.2. For example, by monitoring trends, the Governing board may find over time that teachers who work part-time do not progress up the relevant pay range as quickly as full-time staff.

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29.3. The Governing board may be requested to comply with the public sector equality duty under the Equality Act 2010. This is in respect of the requirement to publish anonymised records on the distribution of the teaching workforce at difference levels, and whether they are full or part time to recognised trade unions representatives. Please refer to paragraph 34 in the Supplementary guidance document and pages Managing Teachers' and Leaders' Pay – DfE – July 2024 – pages 25 – 30 for further information.

## **Equalities and schools**

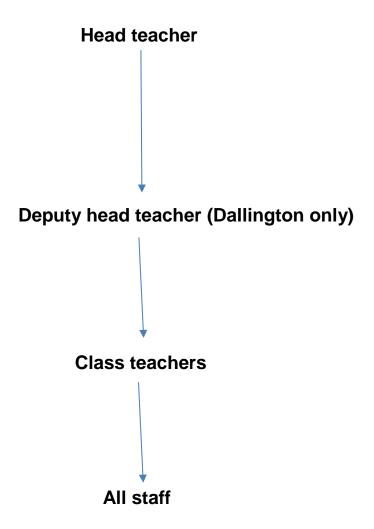
**30.** Equalities considerations as part of the appraisal and pay determination

The Governing board will refer to Managing Teachers' and Leaders' Pay - July 2024

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## Appendix A – School staffing structure for 2025 - 26



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## Appendix B – Model Framework for Support Staff Pay Policy

#### 1. General

- 1.1. The Governing Board recognises and values the contribution made to the service by support staff.
- 1.2. While it is a statutory requirement for services to have an adopted pay policy in place, this statutory requirement does not extend to support staff. Although the framework outlined below for a support staff pay policy is entirely optional, services are encouraged to develop a process for rewarding their support staff, ensuring the principles of fairness and equality are observed.
- 1.3. Salaries paid to support staff will comply with all national and local agreements on employees' pay and conditions of service which are derived from the National Joint Council for Local Government Services and underpinned by the NJC local government services' Job Evaluation Scheme. The County Council has local pay scales and has transferred the majority of staff groups in maintained services to these scales therefore few posts in the Council remain on the former national (NJC) pay scales.
- 1.4. Guidance the service on <u>pay and benefits for support staff</u> can be found on the East Sussex County Council website and Webshop.

#### 2. Grading of Support Staff Posts

- 2.1. The Council will approve new posts and changes to job descriptions of service support staff, and these are graded by HR using the agreed job evaluation scheme. This is operated in partnership with the trade unions in line with the Single Status local collective agreements. Schools are encouraged to use the standard job descriptions on the resources section of Webshop as they ensure consistency in job design and grading of posts. These job descriptions include those for Teaching Assistants and Technicians. Job descriptions and person specifications for new or unique posts should be sent to for evaluation using the agreed scheme by email to job.evaluation@eastsussex.gov.uk
- 2.2. For further information please refer to the job evaluation pages on Webshop
- 2.3. Please note that the County Council has been working towards implementing single status on a phased basis. This has involved transferring posts in the Council from the 'old' NJC scales to single status by evaluating jobs in groups that are identified as undertaking similar roles. This process is almost complete. For further information please contact the Job Evaluation Team job.evaluation@eastsussex.gov.uk

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### 3. Salary on Appointment - change service to service

- 3.1. If a new employee was previously employed under the conditions of service of the NJC for Local Government Services immediately prior to appointment at the service, the starting pay should not be less than the previous salary, provided this is within the overall grade for the post. Otherwise, support staff will normally be placed on the first point of the grade for the post.
- 3.2. Previous experience or qualification (including continuous employment within Local Government) can be counted and may result in the employee being placed on a higher point.

### 4. Incremental Progression

4.1. Subject to satisfactory performance, a member of support staff will move one point on their scale on 1st April each year. (NB: The first incremental date falls 6 months following appointment for staff appointed between 01 October and 31 March). Incremental progression will continue until the top of the scale is reached.

#### 5. Withholding Incremental Progression

5.1. An increment for a member of support staff may exceptionally be withheld where the employee is subject to formal competency procedures. The Pay Committee may still opt to award the incremental point once the employee's performance has returned to satisfactory.

## 6. Pay recognition policies

- 6.1. Managers can reward staff with additional pay for outstanding performance or contributions over and above their normal duties. To do this you can use one of the schemes below, depending on individual circumstances.
- 6.2. Additional pay recognition rewards must be authorised by an Assistant Director in accordance with the Scheme of Delegations.

#### 7. Temporary additional responsibility - acting up

- 7.1. Reward for staff who are asked to take on the duties and responsibilities of a higher graded post in whole or part temporarily, for a continuous period of at least four weeks. See the Pay Recognition Policy Suite.
- **8.** Temporary additional duties honorarium scheme an honorarium is a percentage payment for a particular period of time e.g., 2.5% over a 6 month period.
- 8.1. Reward for staff who are asked to take on substantial new duties and responsibilities for a temporary period, exceeding normal expectations of the post, where no other form of payment has been made. See the Pay Recognition Policy Suite.

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- **9. Special merit scheme** (A merit payment is a single set payment up to £1,000.)
- 9.1. Reward for contributions to one-off projects, beyond that normally expected in the course of duties, or for absorbing a substantially increased workload, where other forms of payment have not been made. See the Pay Recognition Policy Suite look at this on intranet.

#### 10. Accelerated increments

- 10.1. There is also an option to reward staff by granting up to two additional increments within a salary scale. You cannot exceed the maximum of the salary scale and the employee's performance must meet one or more of the following criteria:
  - Consistent performance for at least six months of high quality work over and above that normally expected of the post holder.
  - Consistent performance of work of the same quality over and above that normally expected of the post holder.
  - Performance of work to such a high standard that little supervision is required in circumstances where there is usually a strong supervisory element.
  - A permanent, measurable increase in responsibility which is insufficient to warrant regrading.

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## Appendix C - Model Terms of Reference for School Pay Committee

The **[name of Committee]** committee of the Governing board is authorised to recommend / or has delegated power to decide all pay matters, as set out in the [x] Committee Terms of Reference agreed by the Governing board.

No decisions will be notified to staff until the full Governing board has agreed or been notified (the [x] Committee Terms of Reference will refer to the Committee either having powers to recommend or to decide).

If the [x] Committee recommends the full Governing board will need to agree. If the [x] Committee has the delegated power to decide they will only need to notify the full Governing board.

#### 1. Membership

- 1.1. [X] will be elected by the Governing board.
- 1.2. Where the Headteacher is not a member of the [x] committee, they will be entitled to attend all meetings in an advisory capacity.
- 1.3. The Headteacher will leave the meeting when their own pay is being discussed.

#### 2. Terms of reference

- 2.1. The committee will have full powers to make recommendations/decisions within the pay policy adopted by the Governing board. The terms of reference are as follows:
  - To achieve the aims and objectives of the school pay policy.
  - To apply the criteria set by the policy, including linkages with the school appraisal policy, in determining the pay of each member of staff.
  - To observe all statutory and contractual obligations.
  - To ensure that the policy complies with the most recent <u>School Teachers' Pay & Conditions Document;</u>
  - To ensure that all pay decisions have regard to the legislation outlined in (<u>Section</u> <u>2</u> of this policy).
  - To recommend the annual pay budget, including pay progression at all levels. The Governing board recognises that funding cannot be used as a criterion to decide performance pay progression.
  - To ensure that each member of staff receives, by 31<sup>st</sup> October each year, a written statement of the breakdown of pay as of 1<sup>st</sup> September.
  - To ensure staff know the procedure for making an appeal against pay decisions.
  - To ensure there are clear job descriptions for each post at the school, so that additional allowances can be awarded in a fair, equitable and consistent manner.
  - To keep abreast of developments influencing pay considerations and to advise the Governing board when the pay policy needs to be reviewed.

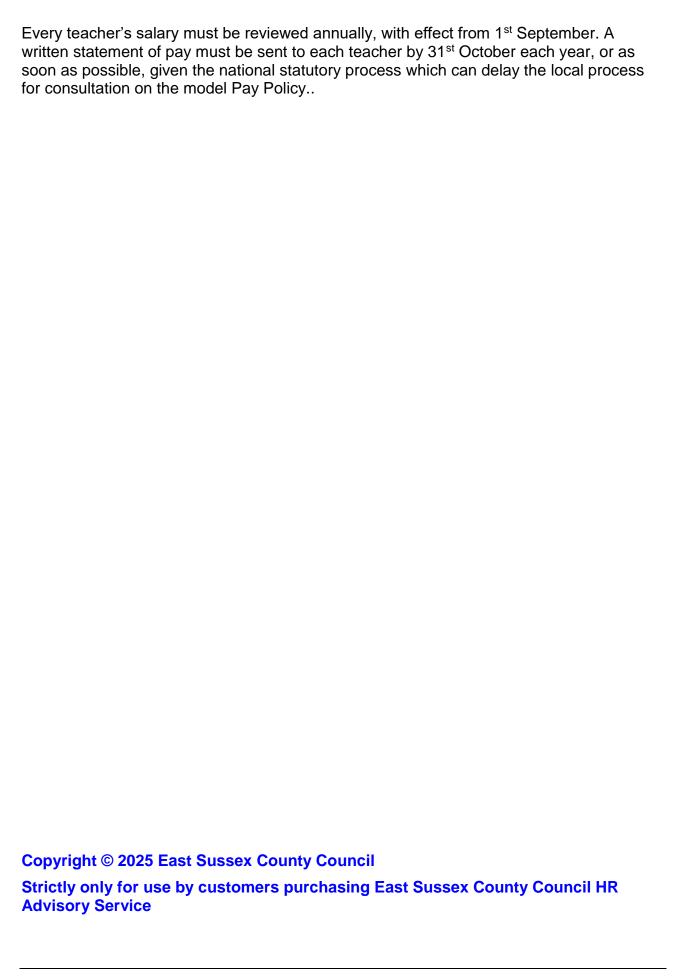
#### 3. Pecuniary interest

3.1. No governor may participate in discussions leading to recommendations / decisions in which he / she has a pecuniary interest.

#### 4. Procedure

4.1. The full Governing board will receive the report of the [X] committee in the confidential section of the agenda. Once decisions have been made, members of staff will be advised in writing.

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## Appendix D – Model Application Form - Application to progress to the Upper pay Range

Name:	School:	
Application submitted to:		On (date):

This form should be used in conjunction with the agreed pay policy of the school and the School Teachers Pay and Conditions Document.

Any qualified teacher can apply to be paid on the Upper Pay Range. One application may be submitted annually. The closing date for this school is (**insert date**).

Please complete the form and return by the closing date to the Head teacher, including any written evidence to support your application. Examples of evidence that you may wish to include are (**school to insert appropriate examples**):

- Two successful performance management reviews (records of two appraisal cycles), and the evidence within this will include the following:
  - Classroom observations
  - Internal tracking of pupil progress
  - Evidence of supporting progress against the Teachers' Standards using selfassessment
  - Records of CPD and evidence of impact

An application to be paid on the upper pay range will be successful where the Governing board is satisfied that you meet the following assessment criteria as detailed within the Pay Policy:

- you are highly competent in all elements of the relevant standards
- your achievements and contribution to the school are substantial and sustained

If you wish to be considered to be paid on the upper pay range you will need to demonstrate to the Governing board how you meet the school's definitions of 'highly competent', 'substantial' and 'sustained' which, along with the outcomes of your most recent appraisal, will form the basis of the school's assessment criteria for access to the Upper Pay range.

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how they meet the application criteria:
Progression to the UPR requires evidence that the applicant is a "highly competent teacher". Please outline below how you meet the criteria with reference to the Teacher Standards, the particular role that you are fulfilling and the context within which you are working (please expand the table if appropriate):
Progression to the UPR requires evidence that the applicant's achievements and contribution to the school are substantial. Please outline below how your contribution has raised standards of teaching and learning not just in your own classroom but has made a significant wider contribution to school improvement which has had a clear impact on pupil progress across the school and on the effectiveness of colleagues (please expand the table as appropriate):
Progression to the UPR requires evidence that the applicant's achievements and contribution to the school have been sustained. You must be able to show that you have at least two consecutive successful appraisal reports in this school and have met your agreed objectives during this period. Please use the space below to show how your teaching experience has grown over a sustained period of time and is consistently good to outstanding (please expand the table as appropriate):
Please ensure your application also includes the results of your most recent annual appraisal, including recommendation on pay (or, where that information is not applicable of available, a statement and summary of evidence designed to demonstrate that you have met the assessment criteria). Please attach any other written evidence that you have collated to support your application.
A copy of the <u>Teacher Standards</u> is available, along with FAQs from the DfE website:
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Schools to specify the information that applicants should provide in order to demonstrate

## **Appendix E – Managing Appeals against Pay Determination**

Governing boards are recommended to refer Managing Teachers' and Leaders' Pay – DfE guidance – July 2024 for further guidance on managing appeals against pay determination. It is anticipated that with effect from 1<sup>st</sup> September 2025, the Pay Appeal process may only be required in the case of an unsuccessful application by a teacher to access the Upper Pay Range, or by a teacher currently undergoing capability proceedings.

#### **Pay Decision**

- At the Appraisal meeting held between 1 September and 31 October, the Appraiser makes a recommendation on pay and writes this on the Appraisal Statement, a copy of which is given to the teacher.
- It is the intention that the Appeals Procedure will be dealt with promptly, thoroughly and impartially.

## Stage 1 – Informal discussion with the appraiser prior to confirmation of pay recommendation by Pay Committee

- If the teacher disagrees with the Appraiser's written recommendation, they should
  discuss this with the Appraiser on an informal basis. This stage in the process will
  help to ensure that pay decisions and pay policies are seen as transparent and fair.
  The opportunity to discuss a pay decision before it is made formally may also
  mitigate the need for the more formal stages two and three of the procedure.
- If following full exploration and discussion of the teacher's concerns, the outcome of the informal discussion is that the Appraiser has not changed his/her recommendation this should be noted on the Appraisal Form.
- The Appraisal Form will then be passed to the Headteacher for an assessment of the recommendation. The Headteacher will then pass the Appraisal Form to the Pay Committee (insert name of committee) for a decision on the pay recommendation.
- If, having had an informal discussion with the person making the recommendation, the teacher believes that an incorrect recommendation has been made; he/she may make representation to the Pay Committee prior to them making the initial pay determination. It is recommended that a deadline is published for the submission of an appeal so that appropriate planning can be put in place for the organisation of the Pay Committee.

## Stage 2 - a formal representation to the Pay Committee making the pay determination

The hearing will be chaired by the Chair of the Pay Committee and will take place
 <u>prior</u> to the determination of the pay recommendation (this should be at the actual
 meeting of the Pay Committee, therefore time will need to be allowed on the

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agenda for such a hearing to take place). The teacher has the right to be accompanied at the hearing by a trade union representative or work colleague. The Headteacher will be present to provide information on their assessment of the recommendation. A written decision will be given to the teacher following the hearing within 10 working days.

## Stage 3 – a formal hearing with an appeals panel of governors

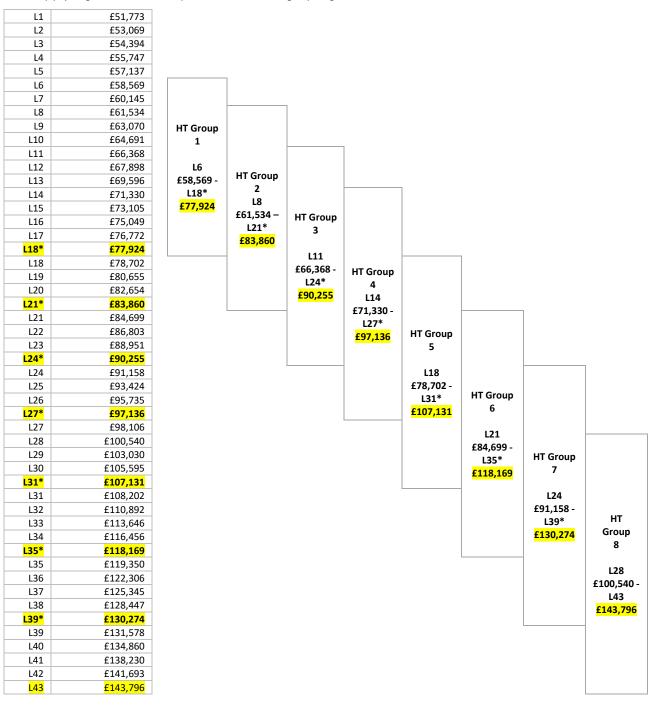
- If the teacher disagrees with the outcome of the hearing, they should write to the Chair of the Pay Committee within 10 working days of receipt of the written outcome of the hearing.
- A Stage three appeal will then be arranged. A panel of governors not connected to
  the original pay decision will hear the appeal. The teacher has the right to be
  accompanied at the appeal hearing by a trade union representative or work
  colleague. The Chair of the Pay Committee will be in attendance to present their
  decision. The Headteacher will also be present to provide information on their
  assessment of the recommendation. The decision will be put in writing within 10
  working days to the teacher. The decision of the Appeal Panel is final and there is
  no further right of appeal.

We would expect all decisions, discussions and hearings to take place within a reasonable period of time taking into account the availability of all parties and school term dates.

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## Appendix F - Leadership pay range 2025 - 26

Leadership pay range nominal reference points and Headteacher group ranges



NB: The \* points and point 43 are the maximum salaries (maxima) for the 8 Headteacher group ranges.

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Points 18\*, 21\*, 24\*, 27\*, 31\*, 35\*, 39\* and 43 on the Leadership Pay Range are the salary figures for head teachers at, or moving to, the top of the school group ranges only. These different figures are a legacy of the 2015 STPCD which provided for no uplift to the maxima of the eight head teacher group ranges.

Please refer to additional guidance document available on Webshop: School Groups and Annual Pay Ranges for Headteachers 2025 - 26

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